



Brown Hill and Keswick Creeks
Stormwater Board

Strategic Plan



Acknowledgment of Country

The Brown Hill and Keswick Creeks Stormwater Board acknowledges that the project and our Constituent Councils are located on the traditional Country of the Kurna People of the Adelaide Plains and pays respect to Elders past and present.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

We also extend that respect to other Aboriginal Language groups and other First Nations.

The Brown Hill and Keswick Creeks Stormwater Board tampendi, ngadlu Kurna yertangga banbabanbalyarnendi (inbarendi). Kurna meyunna yaitya mattanya Womma Tarndanyako.

Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi.

Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

Kurna people play a key role in the design and delivery of the Brown Hill Keswick Creeks Stormwater Project and we value the input and guidance of representatives of the Kurna Nation Cultural Heritage Association (KNCHA) and RAW Recruitment and Services.

Willawilla - Brown Hill Creek

Strategic Plan

Our Purpose



To effectively and efficiently deliver infrastructure works to mitigate serious flood risks and help safeguard properties across the Brown Hill Keswick Creek catchment.

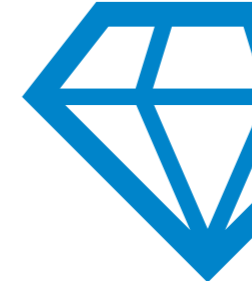
Our Vision



To create a flood safe Brown Hill Keswick Creek catchment for residents and the public.

The cities of Adelaide, Burnside, Mitcham, Unley and West Torrens aim to become water sensitive cities. This vision is underpinned by six key objectives, the first of which is protection from flooding.

Our Values



The values that underpin the operations of the Board include:

- **Integrity** – acting ethically, doing what is right and doing what we say we will do
- **Collaboration** – respectful and insightful engagement with all stakeholders
- **Excellence** – striving for the best in all that we do and stretching our capabilities
- **Progressive** – thinking outside the box to innovate and improve
- **Simplicity** – focussing our efforts on the things that are important

Strategic Focus Areas



- Effective and efficient delivery of the Stormwater Management Plan
- Pursue opportunities for additional capital funding to ensure project completion
- Delivery and management of assets to maximise their utility and create opportunities for enhanced outcomes
- Maintain successful partnerships and engagement
- Strengthen organisational performance

Strategic Plan

Our Strategic Focus Areas Explained

Effective and efficient delivery of the Stormwater Management Plan

Delivery of infrastructure works in accordance with the plan will provide greater flood protection for the community. Infrastructure will be designed to provide opportunities for pursuit of multi-purpose outcomes including visual, aesthetic and amenity improvements for the benefit of the wider community in collaboration with Constituent Councils. Where practicable and economically viable, watercourses will be preserved in as natural condition as possible and will be revegetated and managed to maximise their ecological and biodiversity values and functions.

Value management opportunities will be pursued and efficiencies will be recognised and realised.

Flood mitigation benefits will be realised progressively over the course of the delivery schedule.



Pursue opportunities for additional capital funding to ensure project completion

The Project's delivery schedule is contingent upon the availability of capital funding. The Stormwater Management Plan envisaged delivery of the infrastructure works over a 10 year construction program with Commonwealth, State and Local government each contributing one third of the cost.

The current commitment from the State Government's Stormwater Management Authority is for \$70M over a 20-year timeframe with matching funds from Constituent Councils over the same timeframe.

The Board continues to pursue opportunities for the additional funding required to ensure project completion and allow for acceleration of works. Delivery is structured to align with Commonwealth Government grant funding objectives, stretching our limited funding further and seeking to achieve the one-third split across Local, State and Commonwealth Government, as was originally proposed in the Stormwater Management Plan.



Delivery and management of assets to maximise their utility and create opportunities for enhanced outcomes

Stormwater infrastructure delivered under the Plan is to be maintained and managed by the Board on a sustainable basis. The ability of the infrastructure to meet long term flood mitigation objectives and, therefore, the success of the project is contingent upon project assets being maintained consistently across the catchment. In addition to the mitigation of flood risk, infrastructure should be delivered in a way that creates opportunities for Constituent Councils to facilitate recreational use and enhance amenity either immediately or in the future. These outcomes will ensure the benefits of the project extend beyond flood mitigation and impact upon the wider community.

Maintain successful partnerships and engagement

The Board interacts with a diverse range of internal and external stakeholders and values the contribution they make to the success of the Project. A range of communication approaches are employed to ensure the Board is providing accurate information in a timely manner and has mechanisms in place to engage with stakeholders effectively.

Communication includes passive mechanisms such as the project website and newsletter, along with more direct forms including distribution of stakeholder updates to impacted locations and engagement with property owners through all project stages. Education regarding existing, post-project and residual flood risk is an important facet of project messaging.

Strengthen Organisational Performance

In order to deliver the Plan efficiently and effectively, we must continually assess and strengthen our organisational performance. Organisational performance is impacted by:

- *Leadership* – the ability to make informed decisions quickly will contribute toward the success of the project. This requires strong leaders with a clearly defined direction who demonstrate sound judgement and embrace diversity.
- *Expertise* – establishment of a team of professionals with the experience and professional qualifications to plan and deliver the works. This expertise will be realised by a combination of employees and consultants, ensuring the project is agile in its ability to scale over its life cycle.
- *Systems* – robust policies and processes will ensure the efficient operation of the Board with clearly defined roles and responsibilities supporting the Project Director's ability to deliver.
- *Financial Resources* – the success of the project is reliant upon access to both operational and capital funding. Transparent and clearly defined financial plans and regular reporting will provide the best opportunity for continued funding.

Brown Hill Keswick Creek Stormwater Project

 **1800 934 325**

 **info@bhkcstormwater.com.au**

 **PO Box 124 Unley SA 5061**

 **www.bhkcstormwater.com.au**

ABN 95 889 305 856

Brown Hill Keswick Creek
STORMWATER PROJECT 